# Healthier Communities and Adult Social Care Scrutiny Committee

## October 2019

### Sheffield Accountable Care Partnership Background Paper

Role of the Sheffield Accountable Care Partnership Purpose, basic facts and figures – what do we do, how do we work, what is our relationship with the other parts of the system

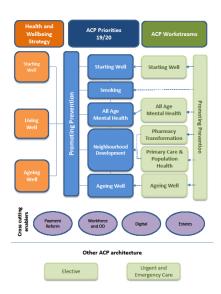
The Sheffield Accountable Care Partnership brings together seven partners in the city to focus on issues that can only be addressed as a collective endeavour. The partners are: Sheffield Children's NHS Foundation Trust, Sheffield City Council, NHS Sheffield Clinical Commissioning Group, Primary Care Sheffield Ltd, Sheffield Health and Social Care NHS Foundation Trust, Sheffield Teaching Hospitals NHS Foundation Trust, Voluntary Action Sheffield.

The vision and aim of the ACP is providing 'prevention, well-being and great care together'

The ACP has six delivery priorities for 19/20 linked to the health and wellbeing strategy and with a focus on reduction of health inequalities.

The diagram below illustrates:

- How each of the six delivery priorities links to the Health and Well-Being Strategy
- How each of the workstreams links to the 2019/20 ACP priorities
- The cross-cutting enablers underpinning the whole programme



Each workstream has a Chief Executive Officer lead and an Executive Director lead from one of the ACP partners as well as a system wide delivery team. The workstreams will work closely with the ACP Programme Management Team to ensure pieces of work that sit across multiple workstreams/ priorities are coordinated to avoid duplication of effort and maximise integrated working opportunities.

More detail about the background to the ACP was provided to the Committee in January 2019. The

### paper resented at this time is attached for information below.

### Impact

How is our work making a difference to Sheffield people? Include examples/case studies to illustrate. Are there any barriers/ 'stuck issues' that are preventing us from achieving our objectives? Is there any learning from things that haven't worked?

The ACP provides increased opportunities for bringing in external monies to Sheffield, for example, to date the ACP has successfully bid for:

- Approx £2.5m per year for two years for piloting community based mental health provision
- £60k training monies for frontline staff through Health Education England

Increased investment in Voluntary and Community Sector has been agreed through the ACP (£50k per year for 5 years) to strengthen connection between statutory and voluntary organisations.

We are also working with the University of Sheffield to transfer their unspent apprenticeship levy to support apprentices in voluntary sector and primary care.

The ACP is supporting the agenda to shift care and support away from secondary care into the community. We are, through the Leading Sheffield Programme, developing system leaders to work across organisational boundaries and look for opportunities to improve service provision and access to support.

The ACP has ensured citizens of Sheffield and staff working across health and social care have been able to influence the 'Shaping Sheffield' plan, approximately 550 people engaged in the workshops and online questionnaires earlier in 2019. One in ten of the working population in Sheffield work in the health and social care sector. By engaging with our workforce in all our programmes of work we have potential for enormous reach across the citizens of Sheffield.

The ACP has contracted Healthwatch Sheffield to support public engagement throughout the programme. We have been invited to the 2019 National Healthwatch conference to present on the work to date as an example of leading practice.

An overarching System Performance Dashboard for 2019/20 was agreed by the ACP Board at the start of 2019. This set of performance measures will be reviewed on an annual basis to ensure the measures remain relevant and any targets set remain ambitious as the work plans develop. The dashboard fits within the Health and Well-Being Outcome Framework, and has been widely consulted on across the system. Each workstream will co-design its own outcome measures that feed into this high level framework.

Alongside this system data, we will report individual service user and staff stories that illustrate the experience of being cared for through our system, and working within it.

National legislative agenda is not helpful at the moment with lack of clarity of NHS commissioning and performance management roles going forwards making relationship building difficult (i.e. CCG/ICS/Specialist Commissioning through NHSEI) What's next

Future plans, what changes are in the pipeline? Do we need to work differently with other parts of the system

In October there will be key changes to the leadership in the ACP. Mark Tuckett will come into post at the new ACP Director, Kevan Taylor (SHSC) will step down as the lead CEO to be replaced by Kirsten Major (STH). Tim Moorhead stood also down as the ACP Board Chair in September; Jayne Brown (SHSC) will take this role on from the October Board meeting.

The Sheffield Workforce Strategy is due to be published following sign off at ACP Board on October 2019

The refresh 'Shaping Sheffield' document (copy attached below) will be published in October following sign off by all the ACP partner Boards over August / September this year

Improved communication about progress of the ACP workstreams and making better connections between the workstreams is a priority for the partnership. This will in part be enabled through the launch of the ACP Website at the end of October

The ACP will work closely with partners to gain greater clarity on its relationship with Joint Commissioning Committee as the committees role develops.

#### Additional Background papers



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